# Alameda County Behavioral Health Care Services & Forensic System Redesign Plan Update

Alameda County Board of Supervisors' (BOS) Presentation

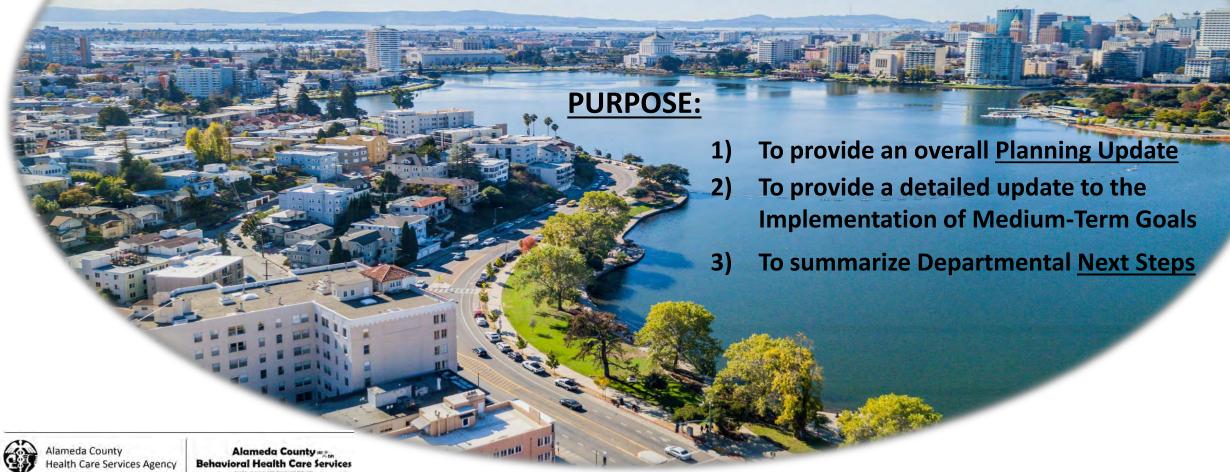
Joint Health & Public Protection Committee

Monday, September 27, 2021

Karyn Tribble, PsyD, LCSW, Director Alameda County Behavioral Health Care Services (ACBH)

Colleen Chawla, Director, Health Care Services Agency (HCSA)





# **Departmental BOS Requests & Considerations:**

☐ Obtain BOS input on ACBH Implementation of Forensic & System Planning efforts overall.

☐ Seek BOS direction on Long-Term Goal planning efforts; and

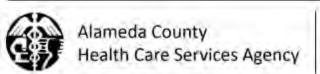
☐ Seek BOS support for additional discussion surrounding funding strategies & leverage opportunities.

### **Context**

- On May 12, 2020, Alameda County Board of Supervisors (BOS) authorized additional staffing and related costs at the Santa Rita Jail for the Sheriff's Office and Health Care Services Agency/Behavioral Health (BOS Agenda, Item 72) and directed Alameda County Behavioral Health Care Services to develop a plan to reduce the number of incarcerated individuals with behavioral health conditions within the jail.
- On **October 27, 2020**, Alameda County BOS expressed general support for Forensic Plan; authorized ACBH to implement the *Short-Term Goals* and directed ACBH to provide a more detailed summary of the Medium-Term Goals (and Planning update) on May 10, 2021.
- During an Alameda County Budget Hearing on **June 24, 2021**, the BOS directed HCSA to work with the County CAO's office to identify funding for the Medium-Term Goals and provide an update to the Board following the Summer Recess.

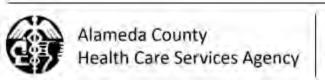
# **Context:** Community Stakeholders

- Peers & Family Members; Peer & Family Organizations;
- Faith-Based Institutions, Coalitions & Advocacy Groups;
- Justice Involved Mental Health (JIMH) Taskforce;
- Community Based Organizations (CBOs);
- Alameda County Mental Health Advisory Board (MHAB);
- Federally Qualified Health Centers (FQHCs);
- Mental Health Services Act (MHSA) Community Program Planning (CPP); and
- Courts, Public Defender, District Attorney, Probation, & Law Enforcement



## **ACBH Forensic Planning:** *Ongoing Strategies & Assumptions*

- Health Equity Lens
- Data Driven Metrics with Concrete system goals
- Sequential Intercept Map (SIM) Framework for all Forensic Services
- Clearly Identify Target Populations
- Case Management & Interagency Coordination
- Universal Assessment & Risk Needs Responsivity (RNR; at intersection of mental health, criminogenic risk, and substance use)
- Structured Decision-Making Tool for RNR Implementation

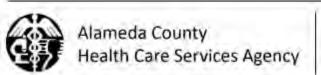


## **ACBH Forensic Planning Update:** Cost Summary

Estimated Cost Summary – By Intercept:							
Intercept -2 Prevention	Intercept -1 Early Intervention	Intercept 0  Hospital, Crisis Respite, Peer & Community Services	Intercept 1 Law Enforcement & Emergency Services	Intercept 2 Initial Detention & Initial Court Hearings	Intercept 3 Jails & Courts	Intercept 4 Reentry	Intercept 5 Community Corrections & Community Supports
\$3.045M	\$4.882M	\$27.3M	\$555K	\$141K	\$524K	\$4.68M	\$9.5M
Estimated Cost Summary – By Duration:							
Short-Term (<6 Months) 5 Recommendations \$150,000							
Medium-Term (6-12 Months) 9 Recommendations \$8,565,000							
Long-Term (12+ Months) 12 Recommendations					\$41,912,000		
TOTAL ESTIMATED COSTS →				\$50,627,000			

## **ACBH Forensic Planning:** *Updates*

- African American Wellness Hub Facility Development ( $\$6M \rightarrow \$14.8M$ )\*\* (Forensic Plan)
- Regional approach to South & East County Services (Forensic Plan)
  - Potential Partnership with Washington Hospital (South County, Fremont TBD)\*\*
  - Axis Community Health (East County, Pleasanton @\$300K Pilot Dr Chapman)\*\*
- Peer Support Specialist Certification (SB 803, Beal) Alameda County Opt-In
- Community Health Center Network (CHCN, 8 Peer Pediatric Care Coordinators Pilot July 2021)
- Expand Forensic Linkage Program at Santa Rita Jail (\$524K; Safe Landing Program) (Forensic Plan)
- MHSA INNOVATIONS Community Assessment Treatment & Transportation (CATT) Augmentation Request (\$XXX & Status c/o Tracy)\*\*
- DHCS Crisis Services Grant Application Submitted (\$\$\$\$)



## **ACBH Forensic Planning:** *Updates*

- Incompetent to Stand Trial Program (IST; Napa State Hospital Pilot)
- MHSA INNOVATIONS Fund Planning & Financial Leveraging
- Mental Health Services for Collaborative Courts (Forensic Plan)
- 5150/5585 Pilot (Forensic Plan)
- Forensic, Diversion, & Reentry Services System of Care (Forensic Plan)

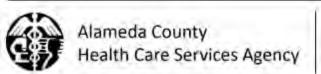
# **ACBH Forensic Planning Update – Short-Term Goals (5)**

\$150K

Community	Diversion/In-Custody	Reentry
(Intercepts-2 to 1)	(Intercepts 2 and 3)	(Intercepts 4 and 5)
Direct In-Home Outreach Team (IHOT) & Assisted Outpatient Treatment (AOT) Referrals by Law Enforcement Departments (\$0 Cost; Int 1) – Completed	See Medium and Long-Term Goals	High fidelity Assertive Community Treatment (ACT) & Forensic Assertive Community Treatment (FACT) Teams (\$50K Cost; Int 4) – Assessment Completed
Regional Approach to South & East County Services (\$0 Cost; Int -2) – Completed "South County" = Union City, Fremont, and Newark "East County" = Pleasanton, Dublin, and Livermore  Re-Tool Crisis Intervention Training (CIT) (\$100K; Int -1) – In progress		

#### **Cross-System**

Create Director of Forensic, Diversion, & Re-Entry Services Position (\$0 Cost; Int -2) - Completed & Position Filled



## **ACBH Forensic Planning Update – Medium-Term Goals (9)**

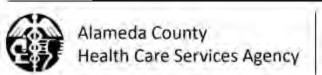
\$8.56M

Community	Diversion/In-Custody	Reentry
(Intercepts-2 to 1)	(Intercepts 2 and 3)	(Intercepts 4 and 5)
Expand 5150 & 5585 capacity to place/release countywide (\$0; Int -1) – Completed  Expand Satellite Urgent Care Clinic Hours & Services (\$2M; Int 0) – Planning (Countywide)  Overnight Crisis Support Services (AKA: Overnight Mobile Crisis Services & Crisis Calls) (\$2.2M; Int 0) – Planning & In progress (Countywide)  Overnight Crisis Support Services Program Model Planning – (\$2.2M; Int 0) (Countywide)	Pre-Trial Diversion: Increase Funding to Collaborative Courts/ Mental Health Courts (\$141K; Int 2) — Completed (\$154K)  Expand Forensic Linkage Program at Santa Rita (\$524K; Int 3) — In progress (Dublin, Countywide)	Develop TAY Full-Service Partnership (50 Client FSP) (\$1.5M; Int 4) – Currently program planning (Countywide)

#### **Cross-System**

Design Forensic, Diversion, & Re-Entry Services System of Care (\$0) – Complete

Initiate Feasibility Study to explore Capital Expansion for Acute Inpatient Treatment (General & Forensic) (\$TBD) – Completed (\$139,800) (BOS Support for GSA Feasibility Study requested; Oakland, Countywide.)



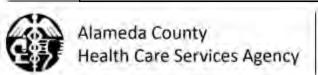
## **ACBH Forensic Planning Update – Long-Term Goals (12)**

\$41.9M

М	Community	Diversion/In-Custody	Reentry
	(Intercepts-2 to 1)	(Intercepts 2 and 3)	(Intercepts 4 and 5)
	Expand Crisis Services (\$7.155M) – Program  Model Planning (Including reconceptualization of client access to	Develop (2) Multi-disciplinary Re-Entry Teams (MRTs) (\$1.08M)	Co-locate TAY behavioral health services & Develop Forensic TAY Programming targeting African American Youth (\$2.245M)
	Expand 24/hour Crisis Services Call Center (\$682K) – In progress & Program Model	Competency Restoration & Diversion (\$9.5M) – Program Model Planning (Including reconceptualization of client access to services)	Significantly increase the capacity of residential treatment beds countywide (\$16.5M) – Currently program planning
	Planning  Develop (2) Substance Use Mobile Outreach Teams (\$1.2M) – Program Model Planning		Six (6) Bed Forensic Peer Respite (from Santa Rita Jail, on Probation, or at-risk) (\$1M) – Currently program planning in concert with Peer Certification (SB 803)
			Re-design & Create New Outpatient Service Team(s) Model (\$1.5M)

#### **Cross-System**

Prioritize the care of "high utilizers" of county behavioral health and forensic services to ensure that they are connected to appropriate treatment and facilities (\$0 Cost); Expand Short Term & Permanent Housing; Board & Care Facility Options (\$2.2M); Adult Residential Co-Occurring Forensic Treatment facility with direct linkage from Santa Rita (\$1.05M)



### **ACBH Forensic Planning Update:**

# Funding Secured to Date

Estimated Cost Summary	
Short-Term (<6 Months) 5 Recommendations	\$150,000
	(\$150,000)
Medium-Term (6-12 Months) 9 Recommendations	\$8,565,000
	(\$2,878,000)
Non-PLAN: Axis Community Health (\$300K, 1X – Pilot)	Ongoing
Non-PLAN: CHCN Peer Pediatric Care Coordinators (Contract Allocation, 1X – Pilot)	
Long-Term (12+ Months) 12 Recommendations	\$41,912,000
	(\$1,500,000)
Non-PLAN: Capital Expansion African American Wellness Hub (\$8.8M, 1X)	Ongoing
TOTAL ESTIMATED COSTS →	\$50,627,000
	(\$4,528,200)

## **ACBH Forensic Planning:** *Next Steps*

- **□**Ongoing System Redesign & Implementation
  - > (Program Planning; Leverage Opportunities; Program Prioritization & System Review)
- **□** Departmental Strategic Planning
  - > (Program Planning; Leverage Opportunities; Program Prioritization & System Review)
- □ Care First, Jails Last Taskforce Activities
  - > (Per Care First, Jails Last Policy Resolution Dated, May 25, 2021; BOS Action taken June 24, 2021)
- ☐ Ongoing BOS & MHAB Progress Updates

# Thank you