Alameda County Behavioral Health Care Services & Forensic System Redesign Plan Update

Alameda County Board of Supervisors’ (BOS) Presentation
Joint Health & Public Protection Committee
Monday, September 27, 2021

Karyn Tribble, PsyD, LCSW, Director
Alameda County Behavioral Health Care Services (ACBH)

Colleen Chawla, Director, Health Care Services Agency (HCSA)
A Systems Approach & Plan to Reduce Forensic Involvement with Behavioral Health Clients – Update 2

PURPOSE:

1) To provide an overall Planning Update
2) To provide a detailed update to the Implementation of Medium-Term Goals
3) To summarize Departmental Next Steps
Departmental BOS Requests & Considerations:

- Obtain BOS input on ACBH Implementation of Forensic & System Planning efforts overall.

- Seek BOS direction on Long-Term Goal planning efforts; and

- Seek BOS support for additional discussion surrounding funding strategies & leverage opportunities.
Context

- On **May 12, 2020**, Alameda County Board of Supervisors (BOS) authorized additional staffing and related costs at the Santa Rita Jail for the Sheriff’s Office and Health Care Services Agency/Behavioral Health (BOS Agenda, Item 72) and directed Alameda County Behavioral Health Care Services to develop a plan **to reduce the number of incarcerated individuals** with behavioral health conditions within the jail.

- On **October 27, 2020**, Alameda County BOS expressed general support for Forensic Plan; authorized ACBH to implement the *Short-Term Goals* and directed ACBH to provide a more detailed summary of the Medium-Term Goals (and Planning update) on May 10, 2021.

- During an Alameda County Budget Hearing on **June 24, 2021**, the BOS directed HCSA to work with the County CAO’s office to identify funding for the Medium-Term Goals and provide an update to the Board following the Summer Recess.
Context: Community Stakeholders

- Peers & Family Members; Peer & Family Organizations;
- Faith-Based Institutions, Coalitions & Advocacy Groups;
- Justice Involved Mental Health (JIMH) Taskforce;
- Community Based Organizations (CBOs);
- Alameda County Mental Health Advisory Board (MHAB);
- Federally Qualified Health Centers (FQHCs);
- Mental Health Services Act (MHSA) Community Program Planning (CPP); and
- Courts, Public Defender, District Attorney, Probation, & Law Enforcement
ACBH Forensic Planning: *Ongoing Strategies & Assumptions*

- Health Equity Lens
- Data Driven Metrics with Concrete system goals
- Sequential Intercept Map (SIM) Framework for all Forensic Services
- Clearly Identify Target Populations
- Case Management & Interagency Coordination
- **Universal Assessment & Risk Needs Responsivity** (*RNR; at intersection of mental health, criminogenic risk, and substance use*)
- Structured Decision-Making Tool for RNR Implementation
## ACBH Forensic Planning Update: Cost Summary

### Estimated Cost Summary – By Intercept:

<table>
<thead>
<tr>
<th>Intercept</th>
<th>Description</th>
<th>Estimated Cost (M)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Intercept -2</td>
<td>Prevention</td>
<td>$3.045M</td>
</tr>
<tr>
<td>Intercept -1</td>
<td>Early Intervention</td>
<td>$4.882M</td>
</tr>
<tr>
<td>Intercept 0</td>
<td>Hospital, Crisis Respite, Peer &amp; Community Services</td>
<td>$27.3M</td>
</tr>
<tr>
<td>Intercept 1</td>
<td>Law Enforcement &amp; Emergency Services</td>
<td>$555K</td>
</tr>
<tr>
<td>Intercept 2</td>
<td>Initial Detention &amp; Initial Court Hearings</td>
<td>$141K</td>
</tr>
<tr>
<td>Intercept 3</td>
<td>Jails &amp; Courts</td>
<td>$524K</td>
</tr>
<tr>
<td>Intercept 4</td>
<td>Reentry</td>
<td>$4.68M</td>
</tr>
<tr>
<td>Intercept 5</td>
<td>Community Corrections &amp; Community Supports</td>
<td>$9.5M</td>
</tr>
</tbody>
</table>

### Estimated Cost Summary – By Duration:

- **Short-Term (<6 Months)**: 5 Recommendations, $150,000
- **Medium-Term (6-12 Months)**: 9 Recommendations, $8,565,000
- **Long-Term (12+ Months)**: 12 Recommendations, $41,912,000

**TOTAL ESTIMATED COSTS →** $50,627,000
ACBH Forensic Planning: Updates

• African American Wellness Hub – Facility Development ($6M → $14.8M)** (Forensic Plan)

• Regional approach to South & East County Services (Forensic Plan)
  • Potential Partnership with Washington Hospital (South County, Fremont TBD)**
  • Axis Community Health (East County, Pleasanton @ $300K Pilot – Dr Chapman)**

• Peer Support Specialist Certification (SB 803, Beal) – Alameda County Opt-In

• Community Health Center Network (CHCN, 8 Peer Pediatric Care Coordinators Pilot – July 2021)

• Expand Forensic Linkage Program at Santa Rita Jail ($524K; Safe Landing Program) (Forensic Plan)

• MHSA INNOVATIONS – Community Assessment Treatment & Transportation (CATT) Augmentation Request ($XXX & Status c/o Tracy)**

• DHCS Crisis Services Grant Application Submitted ($$$$$)
ACBH Forensic Planning: *Updates*

- Incompetent to Stand Trial Program (IST; Napa State Hospital Pilot)
- MHSA INNOVATIONS Fund Planning & Financial Leveraging
- Mental Health Services for Collaborative Courts *(Forensic Plan)*
- 5150/5585 Pilot *(Forensic Plan)*
- Forensic, Diversion, & Reentry Services System of Care *(Forensic Plan)*
## ACBH Forensic Planning Update – **Short-Term Goals (5)**

### Community (Intercepts-2 to 1)
- **Direct In-Home Outreach Team (IHOT) & Assisted Outpatient Treatment (AOT) Referrals by Law Enforcement Departments** ($0 Cost; Int 1) – *Completed*
- **Regional Approach to South & East County Services** ($0 Cost; Int -2) – *Completed*
  - “South County” = Union City, Fremont, and Newark
  - “East County” = Pleasanton, Dublin, and Livermore
- **Re-Tool Crisis Intervention Training (CIT)** ($100K; Int -1) – *In progress*

### Diversion/In-Custody (Intercepts 2 and 3)
- **See Medium and Long-Term Goals**

### Reentry (Intercepts 4 and 5)
- **High fidelity Assertive Community Treatment (ACT) & Forensic Assertive Community Treatment (FACT) Teams** ($50K Cost; Int 4) – *Assessment Completed*

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### Cross-System
- **Create Director of Forensic, Diversion, & Re-Entry Services Position** ($0 Cost; Int -2) – *Completed & Position Filled*
## ACBH Forensic Planning Update – **Medium-Term Goals (9)**

<table>
<thead>
<tr>
<th>Community (Intercepts-2 to 1)</th>
<th>Diversion/In-Custody (Intercepts 2 and 3)</th>
<th>Reentry (Intercepts 4 and 5)</th>
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<tr>
<td>Expand 5150 &amp; 5585 capacity to place/release countywide ($0; Int -1) – <strong>Completed</strong></td>
<td>Pre-Trial Diversion: Increase Funding to Collaborative Courts/ Mental Health Courts ($141K; Int 2) – <strong>Completed ($154K)</strong></td>
<td>Develop TAY Full-Service Partnership (50 Client FSP) ($1.5M; Int 4) – <strong>Currently program planning (Countywide)</strong></td>
</tr>
<tr>
<td>Expand Satellite Urgent Care Clinic Hours &amp; Services ($2M; Int 0) – <strong>Planning (Countywide)</strong></td>
<td>Expand Forensic Linkage Program at Santa Rita ($524K; Int 3) – <strong>In progress (Dublin, Countywide)</strong></td>
<td></td>
</tr>
<tr>
<td>Overnight Crisis Support Services (AKA: Overnight Mobile Crisis Services &amp; Crisis Calls) ($2.2M; Int 0) – <strong>Planning &amp; In progress (Countywide)</strong></td>
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<tr>
<td><strong>Overnight Crisis Support Services Program Model Planning</strong> – ($2.2M; Int 0) (Countywide)</td>
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### Cross-System

- Design Forensic, Diversion, & Re-Entry Services System of Care ($0) – **Complete**
- Initiate Feasibility Study to explore Capital Expansion for Acute Inpatient Treatment (General & Forensic) ($TBD) – **Completed ($139,800)**  
  (BOS Support for GSA Feasibility Study requested; Oakland, Countywide.)
## ACBH Forensic Planning Update – Long-Term Goals (12)

### Community (Intercepts-2 to 1)
- **Expand Crisis Services** ($7.155M) – Program Model Planning
  - Including reconceptualization of client access to services
- **Expand 24/hour Crisis Services Call Center** ($682K) – In progress & Program Model Planning
- **Develop (2) Substance Use Mobile Outreach Teams** ($1.2M) – Program Model Planning

### Diversion/In-Custody (Intercepts 2 and 3)
- **Develop (2) Multi-disciplinary Re-Entry Teams (MRTs)** ($1.08M)
- **Competency Restoration & Diversion** ($9.5M) – Program Model Planning
  - Including reconceptualization of client access to services

### Reentry (Intercepts 4 and 5)
- **Co-locate TAY behavioral health services & Develop Forensic TAY Programming targeting African American Youth** ($2.245M)
- **Significantly increase the capacity of residential treatment beds countywide** ($16.5M) – Currently program planning
- **Six (6) Bed Forensic Peer Respite** (from Santa Rita Jail, on Probation, or at-risk) ($1M) – Currently program planning in concert with Peer Certification (SB 803)
- **Re-design & Create New Outpatient Service Team(s) Model** ($1.5M)

### Cross-System
- Prioritize the care of “high utilizers” of county behavioral health and forensic services to ensure that they are connected to appropriate treatment and facilities ($0 Cost); Expand Short Term & Permanent Housing; Board & Care Facility Options ($2.2M); Adult Residential Co-Occurring Forensic Treatment facility with direct linkage from Santa Rita ($1.05M)

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$41.9M

ACBH Services & Forensic Redesign Plan Update #2 (Sept 27, 2021)
## ACBH Forensic Planning Update:
### Funding Secured to Date

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<td>Non-PLAN: Capital Expansion African American Wellness Hub ($8.8M, 1X)</td>
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($150,000)  
($2,878,000) Ongoing  
($1,500,000) Ongoing  
($4,528,200)
ACBH Forensic Planning: Next Steps

- Ongoing System Redesign & Implementation
  - (Program Planning; Leverage Opportunities; Program Prioritization & System Review)

- Departmental Strategic Planning
  - (Program Planning; Leverage Opportunities; Program Prioritization & System Review)

- Care First, Jails Last Taskforce Activities
  - (Per Care First, Jails Last Policy Resolution Dated, May 25, 2021; BOS Action taken June 24, 2021)

- Ongoing BOS & MHAB Progress Updates
Thank you